

SUMMARY

This ERP project created a contract management and logistics system necessary after the merger of many operations.

OUR SERVICES

- Management Consulting
- Business Intelligence
- Custom Solutions
- Mobile Computing
- ERP

CONTACT US

For more information on any of our services please visit us on the web at www.daugherty.com or contact us 800.737.8200.

OFFICES

- St. Louis (HQ)
- Atlanta
- Chicago
- Dallas
- Minneapolis

Successful SAP Implementation Provides Integrated Operations for More Than 800 Users Across 25 Locations

BUSINESS CHALLENGE

The oils division of this corporation was formed by merging 25 operations across the US and Canada. These operations were using multiple business systems and inconsistent processes, causing operational decision making to be impaired. This ERP project created a contract management and logistics system for the business. The pilot sight focused the solution on grain origination, but the subsequent roll outs will add grain processing and international distribution business to the system.

SOLUTION

As part of the merger, the North American operations had already implemented SAP R/3 for core financials and had interfaced it with other existing business systems. Daugherty recommended implementing SAP R/3 for the order-to-cash and product supply processes for the oils division on a conservative timeline and as separate projects to support the company's lean business model and to allow the business processes to mature as the division personnel began working together. The division implemented SAP R/3 version 4.6c, modules included SD, MM, WM, PP, QM, FICO. The project included a custom commodity sales contract processing functionality that was used to track positions for commodity buy and sell. Daugherty provided all project services for the implementation including project management, functional business consulting and technical services that enhanced SAP's core functionality. Based on successful completion of the order-to-cash process, implementation of production

"We have taken an important step in improving productivity not only in North America, but throughout our global operations. We want to congratulate the team that successfully launched the new system. We usually don't like consultants, but we like you guys. You work well with our people."

~CIO

supply functionality for the oils division was also completed with work on a custom contract processing front-end to SAP that is being used by other divisions within the company.

RESULTS

Daugherty delivered the fully-functional SAP R/3 system to this \$4.6B division with very limited impact to daily operations. The implementation of both order-to-cash and production supply functionality provides integrated daily operations for more than 800 users across 25 locations and provides comprehensive decision-making capability with less manual effort and greater accuracy.